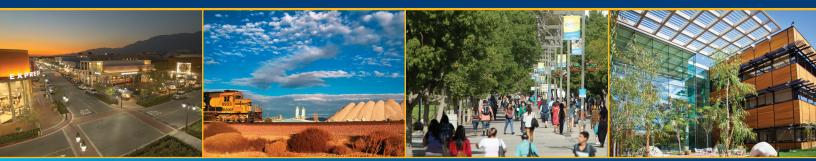
COUNTY OF SAN BERNARDINO STATE OF CALIFORNIA



POPULAR ANNUAL FINANCIAL REPORT

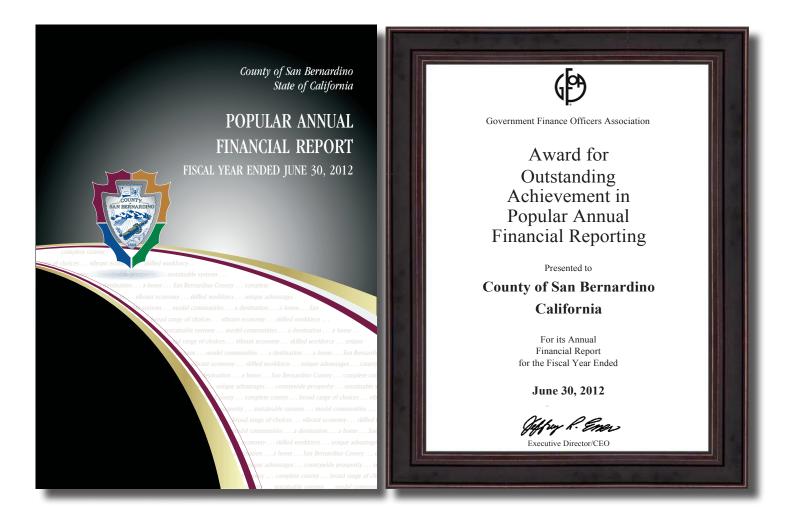
FISCAL YEAR ENDED JUNE 30, 2013





PAFR AWARD

The Government Finance Officers Association of the United States and Canada has given the Award for Outstanding Achievement in Popular Annual Financial Reporting to the County of San Bernardino, California for the fiscal year ended June 30, 2012. This prestigious national award recognizes conformance with the highest standards for the preparation of state and local governments' popular reports. To receive this award a government must publish a Popular Annual Financial Report whose contents conform to program standards of creativity, presentation, understandability, and reader appeal. An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for only one year. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements and we are submitting it to the Government Finance Officers Association for consideration.





DECEMBER 20, 2013

Board of Supervisors

Robert A. Lovingood, First District

Janice Rutherford, Chair, Second District

James Ramos, Third District

Gary Ovitt, Vice Chair, Fourth District

Josie Gonzalez, Fifth District

Chief Executive Officer Greg Devereaux

Auditor-Controller/ Treasurer/Tax Collector Larry Walker

Visit the County's website at www.sbcounty.gov

REPORT CONTENTS:

FINANCIAL HIGHLIGHTS1

AUDITOR - CONTROLLER / TREASURER / TAX COLLECTOR MESSAGE



I am pleased to present San Bernardino County's Popular Annual Financial Report (PAFR) for the fiscal year ended June 30, 2013.

The goal of this report is to increase public awareness of San Bernardino County finances by providing financial information that is understandable to the average citizen. I invite you to share any questions, concerns, or comments you may have.

Financial data in this report is derived from the County's Comprehensive Annual Financial Report (CAFR), and it conforms with Generally Accepted Accounting Principles (GAAP). The economic, demographic and other data are derived from various other unrelated sources.

Larry Walker, Auditor-Controller/ Treasurer/Tax Collector

For more in-depth knowledge I also encourage you to review San Bernardino County's CAFR, which is available at the Auditor-Controller/Treasurer/Tax Collector's office located at 222 Hospitality Lane, San Bernardino CA 92415, and on-line at www.sbcounty.gov/atc.

FINANCIAL HIGHLIGHTS FOR 2012 - 2013

- The County's total net position increased by \$205 million, for a total net position of \$2.9 billion.
- As of June 30, 2013, the County governmental funds reported combined fund balances of \$1.4 billion, an increase of \$201 million, 17%, in comparison with the prior year.
- Amounts available for spending for the General fund totaled \$660 million, or 32.2% of total General fund expenditures.
- The County's total long-term debt decreased by \$80 million, 4%, in comparison with the prior year.
- County has \$4.1 billion in capital assets, an increase of 4% in comparison with the prior year.

Governmental funds

are those through which governmental functions are accounted for, except business-type functions. Governmental funds include general, special revenue, capital projects, debt service and permanent funds.

General fund

is the chief operating fund of the county. It accounts for all revenues and expenditures that are not accounted for through other funds.



Joshua Tree National Park



COUNTY OVERVIEW

San Bernardino County was established on April 26, 1853 by an act of the State Legislature. It lies east of Los Angeles, Orange, and Kern Counties, north of Riverside County and south of Inyo County, and covers an area of more than 20,164 square miles. It is the largest county in the contiguous United States. It is larger than nine states. It contains 24 incorporated cities and towns. About 90 percent of the county is desert; the remainder consists of the San Bernardino Mountains and the San Bernardino Valley. Popular attractions in the County include the San Bernardino National Forest, Joshua Tree National Park, Death Valley National Park, and the East Mojave Scenic Area.

The County provides a wide range of services to its residents, including police protection, criminal prosecution, medical and health services, education, senior citizen assistance, roads, library services, support for judicial institutions, airport services, cultural and environmental services, parks, and a variety of public assistance programs.



THE BOARD OF SUPERVISORS



Robert A. Lovingood First District (909) 387-4830 supervisorlovingood@shcounty.gov

OTHER ELECTED OFFICIALS



Janice Rutherford, Chair Second District (909) 387-4883 supervisorrutherford@sbcounty.gov



James Ramos Third District (909) 387-4855 supervisorramos@sbcounty.gov



Gary Ovitt, Vice Chair Fourth District (909) 387-4866 supervisorovitt@sbcounty.gov



Josie Gonzales Fifth District (909) 387-4565 supervisorgonzales@shcounty.gov

ASSESSOR/RECORDER/COUNTY CLERK......DENNIS DRAEGER AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR.....LARRY WALKER

| DISTRICT ATTORNEY | MICHAELA. RAMOS |
|--------------------------------------|-----------------|
| SHERIFF/CORONER/PUBLIC ADMINISTRATOR | JOHN McMAHON |
| SUPERINTENDENT OF SCHOOLS | GARY THOMAS |

ROLE OF COUNTY GOVERNMENT

OUR JOB: Our job is to create a county in which those who reside and invest can prosper and achieve well-being.

OUR PARADIGM: The County of San Bernardino is a regional government. We understand that every aspect of the quality of life in a community is part of an interrelated system. The County takes responsibility for ensuring that the community has determined how, when and by whom each element of that system is being addressed in pursuit of our shared Vision of the county and the future we desire.



County Government Cente



ECONOMIC OUTLOOK

San Bernardino County is one of the most populous counties in the State, ranking fifth after Los Angeles, San Diego, Orange, and Riverside counties. While businesses continue to look to San Bernardino County for its available land and an expanding local market, families are drawn by relatively affordable housing, as compared to neighboring Los Angeles and Orange Counties. The geographic location, transportation infrastructure, and large immediate market have also made the County a desirable location as a regional distribution center for national and international firms.

During fiscal year 2012-13, the Inland Empire region (encompassing San Bernardino, Riverside, and Ontario metropolitan areas) saw positive trends, led by the real estate housing market, in certain economic sectors. The home price has begun to rise; foreclosures are now rapidly declining; and the economic output is expected to continue to increase in comparison with the previous three years.

Of significance, the County has begun a slow but steady recovery from a period of high unemployment, precipitated in part by the nationwide economic downturn of 2007. In July 2010, the County experienced its highest unemployment rate of 14.8% since the downturn, with a labor force of 860,800. In January 2013, the County's labor force increased to 871,700, which is the largest it has been since December 2006 – one full year before the economic downturn – when its labor force was recorded at 873,800 and its unemployment rate was only 4.5%.

Although the County's unemployment rate has shown a steady decline in the last three years, the 10.0% unemployment rate recorded in August 2013 was higher than the State's 8.9% unemployment rate and the National 7.3% unemployment rate, underlining a need for further County improvement. Additionally, the labor force dropped from 871,700 in January 2013 to 849,100 in August 2013. This decline may be due to seasonal labor combined with the difficulty in finding jobs which may have caused some individuals to withdraw from the labor force.

A significant increase in the County's total taxable sales was reflected by a growth of 10.20% between 2nd quarter 2010

and 2011 and 8.23% between 2nd quarter 2011 and 2012. The top 5 growth sub sectors between 2011 and 2012 were Home Furnishings Stores at 47.68%; Florists at 19.78%; Other Motor Vehicle Dealers at 10.55%; Used Merchandise Stores at 10.19%; and Family Clothing Stores, Accessories, and Other Stores at 8.47%. The 5 sub sectors with the largest decline were Convenience Stores at -39.33%; Specialty Food Stores at -24.99%; Jewelry, Luggage, and Leather Goods Stores at -24.82%; Gasoline Stores at -17.26%; and Special Food Stores at -11.68%.

Lax lending practices that led to the current economic downturn severely impacted the housing industry and resulted in the housing bubble deflation of early 2007, triggering a serious domino effect across the general economy. After peaking at \$380,000 in November 2006, the median home resale price in San Bernardino County declined by 195% to a median of \$128,649 by the end of 2nd quarter 2011. However, despite economic challenges, the housing market began to repair itself with home prices in San Bernardino County increasing by 12% between August 2011 (\$150,000) and August 2012 (\$168,000), and again by 25.15% between August 2012 (\$168,000) and August 2013 (\$210,250).

With the economy on the mend, the County's population is projected to increase by approximately 50% from today's level to result in an estimated 3.1 million by 2035. This growth will continue to attract new residents once the recession is over. Population-serving businesses will then follow as a result. Additionally, the County's desert area is engaged in alternative energy development which will help generate jobs and increase our nation's "green" sources of energy. Because of the transmission infrastructure, power producers can also sell renewable energy to utilities outside of California. A progressive approach to business and education; an attractive Southern California location; an unprecedented transportation network; and one of the last sources of affordable, available land within the greater Los Angeles area assure San Bernardino County's economic viability in the 21st century.

Healthy Fontana Relay





STATEMENT OF NET POSITION (AMOUNTS IN THOUSANDS)

| | 2013 | 2012 | Variance |
|---|---------------------------------|---------------------------------|-----------------|
| Current and other assets | \$ 2,960,297 | \$ 2,826,666 | 5% |
| Capital assets | 2,326,242 | 2,273,372 | 2% |
| Total assets | 5,286,539 | 5,100,038 | 4% |
| | | | |
| Current and other liabilities | 342,078 | 280,465 | 22% |
| Long-term Liabilities | 2,003,257 | 2,083,547 | -4% |
| Total liabilities | 2,345,335 | 2,364,012 | -1% |
| Net position: | | | |
| Net investment in capital assets | 1,783,070 | 1,655,669 | 8% |
| Restricted | 804,013 | 782,847 | 3% |
| Unrestricted | 354,121 | 297,510 | 19% |
| Total Net Position | \$ 2,941,204 | \$ 2,736,026 | 7% |
| Net position: Net investment in capital assets Restricted Unrestricted | 1,783,070 804,013 354,121 | 1,655,669 782,847 297,510 | 8% 3% 19% |

The information on this schedule is derived from the County's Comprehensive Annual Financial Report (CAFR), which is presented in conformity with generally accepted accounting principles (GAAP), and contains more information.

The Statement of Net Position presents information on all of the County's assets and liabilities, with the difference between the two reported as net position. Over time, an increase or decrease in net position may serve as a useful indicator of whether the County's financial position is improving or deteriorating.

As of June 30, 2013, The County's net position totaled \$2.9 billion, an increase of \$205 million or 7% from the previous year due to the increase of total assets by 4% and the decrease of total liabilities by 1%. Unrestricted Net Position increased by 19%, Restricted increased by 3% and Net investment in capital assets increased by 8%.



Seven Oaks Dam

- Net investment in capital assets
- Unrestricted

San Bernardino was one of five counties to receive a portion of the more than \$3 million in renewable energy grants from he California Energy Commission

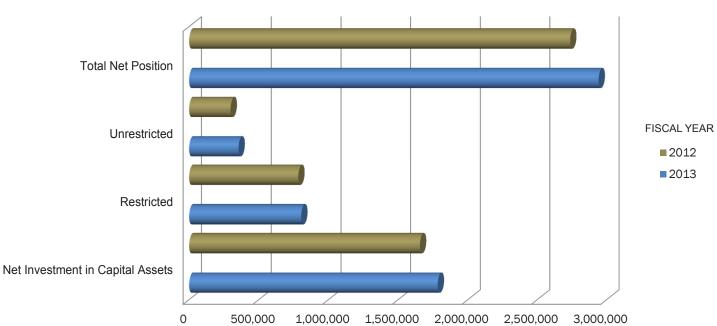
Victorville Daily Press, June 25, 2013

27% 12% Restricted 61%

2013 PERCENTAGE OF NET POSITION



NET POSITION COMPONENTS (AMOUNTS IN THOUSANDS)



NET POSITION COMPONENTS

- The largest component of the County's net position, about 61% or \$1,783,070 was invested in capital assets, less
 any related outstanding debt, used to acquire those assets. Even though the County's investment in capital assets
 is reported net of related debt, the capital assets themselves cannot be used to pay the County's debt, and so the
 resources needed to pay these liabilities must be provided from other resources. The net position components, net
 investment in capital assets increased by \$127 million or 8% in comparison with the prior year.
- The second component of the County's net position is restricted net position. Restricted means that these resources
 are subject to external restrictions on how they may be used. External restrictions include those imposed by grantors,
 regulators, or restrictions imposed by law through constitutional provision or legislation, including those passed by
 the County itself. Total restricted net position is \$804,013 with an increase of \$21 million or 3% in comparison with
 the prior year.
- The last component of net position is unrestricted net position. Unrestricted net position consists of resources that the County may use to meet its ongoing obligations to citizens and creditors. Total unrestricted net position is \$354,121 with an increase of \$57 million or 19% in comparison with the prior year, indicating that more unrestricted spendable resources will be available to fund County operations.





CAPITAL ASSETS (AMOUNTS IN THOUSANDS)

| Capital Assets | 2013 | 2012 | Variance |
|-----------------------------------|-------------|-------------|----------|
| Land and Land Use Rights | \$ 158,390 | \$ 149,710 | 6% |
| Development in Progress | 302,120 | 305,258 | -1% |
| Improvements Other than Buildings | 466,222 | 446,377 | 4% |
| Structures and Improvements | 1,407,639 | 1,321,520 | 7% |
| Equipment and Software | 488,621 | 463,567 | 5% |
| Infrastructure | 1,241,208 | 1,231,497 | 1% |
| Total Capital Assets | \$4,064,200 | \$3,917,929 | 4% |
| | | | |

Capital assets include land, land use rights, development in progress, improvement other than buildings, structures and improvements, equipment, software and infrastructure, that are used to provide service to the citizens of the County.

As of June 30, 2013, the County's capital assets totaled \$4.1 billion, an increase of \$146 million or 4% from the previous year. The largest increases occurred in Structures and Improvements of \$86 million and Equipment and Software of \$25 million. The only decrease occurred in Development In Progress of \$3 million. Development in Progress includes construction in progress and internally developed intangible assets such as software.





SUMMARY OF DEBT OBLIGATIONS (AMOUNTS IN THOUSANDS)

| Governmental Activities | 2013 | 2012 | Variance |
|---|--------------|--------------|----------|
| Certificates of Participation, net | \$ 23,047 | \$ 28,120 | -18% |
| Revenue Bonds, net | 401,404 | 418,810 | -4% |
| Other Bonds and Notes | 565,143 | 589,719 | -4% |
| Compensated Absences | 165,084 | 169,428 | -3% |
| Estimated Liability for Litigation and Self -Insured Claims | 215,752 | 166,949 | 29% |
| Other Long-Term Liabilities | 6,137 | 8,282 | -26% |
| Total Governmental Activities - Long-term Liabilities | \$ 1,376,567 | \$ 1,381,308 | 0% |
| Business-type Activities | | | |
| Certificates of Participation, net | \$ 433,822 | \$ 494,830 | -12% |
| Compensated Absences | 17,985 | 17,512 | 3% |
| Estimated Liability for Closure/Postclosure Care Costs | 99,668 | 106,876 | -7% |
| Pollution Remediation Obligations | 66,305 | 75,174 | -12% |
| Other Long-Term Liabilities | 8,910 | 7,847 | 14% |
| Total Business-type Activities - Long-term Liabilities | \$ 626,690 | \$ 702,239 | -11% |
| Total County Debt | \$ 2,003,257 | \$ 2,083,547 | -4% |

Governmental Activities are functions of the County that are principally supported by taxes and intergovernmental revenues.

Business-type Activities are functions of the County that are intended to recover all or part of their costs through user fees and charges.

As of June 30, 2013, the County's long-term debt totaled \$2 billion. This decrease of \$80 million from previous year is a result of the County's conscious effort to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, while maintaining the County's ability to incur debt at minimal interest rates in adherence to established debt policies. The largest decrease was at the Business-type Activities level of \$76 million mainly due to the decrease in Certificate of Participation obligations.

DEBT INSTRUMENTS

Certificates of Participation are long-term debt instruments that are repaid from the County's general revenue sources, and are collateralized by certain County facilities.

General Obligation Bonds are long-term debt instruments that are repaid from the County's general revenue sources. They are backed by the full faith and credit of the County.

Revenue Bonds are long-term debt instruments that are repaid from future pledged revenue streams.

Long-Term Notes and Loans are debt instruments used by the County for various public works projects.

Capital Lease Obligations are contracts made by the County's departments for the acquisition of assets such as copiers, mail machines, and so forth. The departments pay for these contracts from their annual budgets.

Licensing Agreement Obligations are contracts made by the County's departments for the acquisition of licensed software. The departments pay for these contracts from their annual budgets.



Arrowhead Regional Medical Center (ARMC)

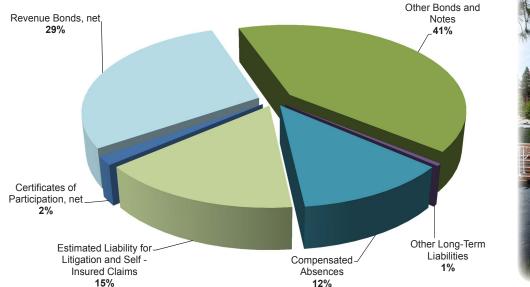
ARMC has the only neonatal unit in the area, which cares for newborns who need intense medical assistance, including hose caused by premature birth

Reporter News, November 10, 2012



LONG - TERM DEBT OBLIGATIONS (AMOUNTS IN THOUSANDS)

GOVERNMENTAL ACTIVITIES LONG-TERM DEBT OBLIGATIONS: \$1,376,567

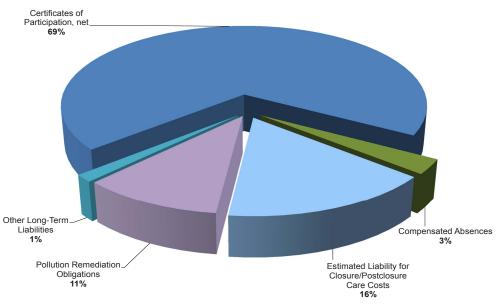




Lake Arrowhead



BUSINESS-TYPE ACTIVITIES LONG-TERM DEBT OBLIGATIONS: \$626,690



Cajon Pass



STATEMENT OF ACTIVITIES (AMOUNTS IN THOUSANDS)

| | 2013 | 2012 | Variance |
|--|--------------|--------------|----------|
| REVENUES | | | |
| Program Revenues: | | | |
| Charges for Services | \$ 851,820 | \$ 857,575 | -1% |
| Operating and Capital Grants/Contributions | 1,673,178 | 1,629,182 | 3% |
| General Revenues: | | | |
| Property Taxes | 525,817 | 508,000 | 4% |
| Public Safety Tax | 145,097 | 133,581 | 9% |
| Other Taxes | 41,949 | 34,625 | 21% |
| Unrestricted Revenues from Use of Money and Property | 48,057 | 44,550 | 8% |
| Miscellaneous | 96,260 | 65,595 | 47% |
| Total Revenues | 3,382,178 | 3,273,108 | 3% |
| EXPENSES | | | |
| General Government | 195,972 | 156,960 | 25% |
| Public Protection | 985,004 | 957,600 | 3% |
| Public Ways and Facilities | 80,002 | 80,200 | 0% |
| Health and Sanitation | 311,856 | 291,415 | 7% |
| Public Assistance | 1,014,443 | 991,174 | 2% |
| Education | 16,469 | 16,905 | -3% |
| Recreation and Cultural Services | 26,672 | 26,701 | 0% |
| Interest on Long-Term Debt | 53,484 | 58,449 | -8% |
| Medical Center | 488,005 | 475,957 | 3% |
| Waste Systems | 53,748 | 66,571 | -19% |
| Other | 15,535 | 15,277 | 2% |
| Total Expenses | 3,241,190 | 3,137,209 | 3% |
| Excess before Extraordinary Item | 140,988 | 135,899 | |
| Extraordinary Item | 64,190 | (3,841) | |
| Increase in Net Position | 205,178 | 132,058 | |
| Net Position Beginning of Year | 2,736,026 | 2,603,968 | |
| Net Position End of Year | \$ 2,941,204 | \$ 2,736,026 | |

The information on this schedule is derived from the County's Comprehensive Annual Financial Report (CAFR), which is presented in conformity with generally accepted accounting principles (GAAP), and contains more information.



The **Statement of Activities** provides information on the County's revenues and expenses, with the difference between the two reported as changes in net position.

As of June 30, 2013, the County's revenues totaled \$3.4 billion, an increase of 3%. This increase in revenues was due to one-time additional payment of the Tobacco Settlement related to Non Participant Manufacturing adjustments, increased Prop 172 sales tax revenue, and an increase in state realignment revenues.

County's expenses totaled \$3.2 billion, with an increase of 3%, primarily due to the growing need for public protection, health services and public assistance resulting from the current economic condition. General Government expense increased primarily due to a one-time payment related to the Property Tax Administration Fee settlement along with increased depreciation and other general purpose program expenses.

The County experienced an extraordinary gain of \$64 million, due to the dissolution of the former redevelopment agencies within the County pursuant to AB x 1 26. Changes in net position amounted to \$205 million. The County's revenues were sufficient to cover the County's expenses.

Revenues are monies the County receives from a variety of sources to pay for the services it provides.

Expenses are the amounts spent to provide services to citizens.

Changes in Net Position represent the difference between revenues and expenses.

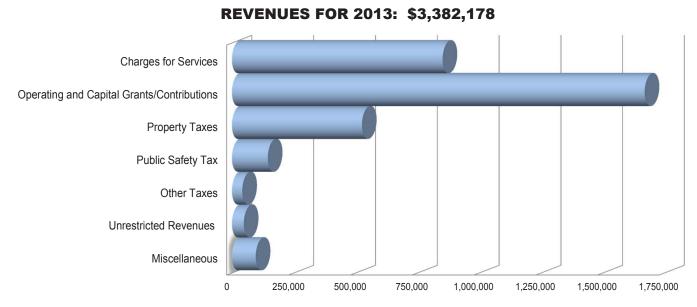
Waste Systems Activity

The Sun, December 5, 2012

Gains in consumer spending, residential and commercial real estate, tourism and logistics continue to drive the economy forward



FINANCIAL ACTIVITIES (AMOUNTS IN THOUSANDS)



Program Revenues include:

Charges for services are revenues generated from licenses, permits, other fees, fines, forfeitures, and charges paid by the recipients of goods and services offered by County programs.

Operating/Capital Grants/Contributions represent grants and contributions received from other governments, organizations and individuals that are restricted in some manner; and investment earnings that are restricted to meeting the operational or capital requirements of a particular program.

General Revenues are those revenues that are not classified as program revenues. All taxes, even those that are levied for a specific purpose, are considered general revenues.



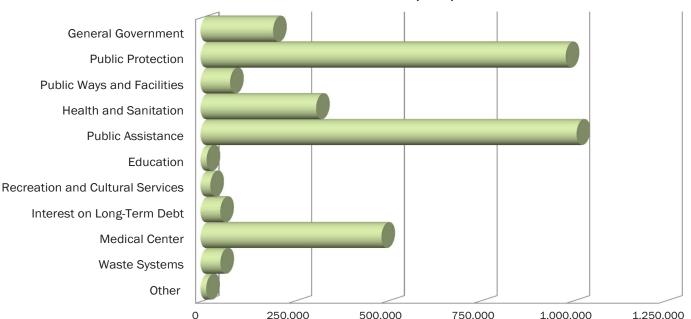
Joshua Tree Store

With its plentiful sunshine and land, Apple Valley has started to attract a number of solar farm projects

Victorville Daily Press, June 19, 2013



FINANCIAL ACTIVITIES (AMOUNTS IN THOUSANDS)



EXPENSES FOR 2013: \$3,241,190

General Government expenses are costs incurred for the County's administrative offices, including the Board of Supervisors, County Administrative Office, Auditor-Controller/Treasurer/Tax Collector and Assessor/Recorder/County Clerk.

Public Protection expenses are costs incurred for the judicial and public safety activities of the County, including Trial Courts, District Attorney, Public Defender, Sheriff/Coroner/Public Administrator, Probation, Flood Control and Land Use Services.

Public Ways and Facilities expenses are costs incurred to maintain county roads, bridges, and airports.

Health and Sanitation expenses are costs incurred by the various health departments, including Public Health, Behavioral Health, Alcohol and Drug Prevention, and California Children's Services.

Education expenses are costs of the County Library and County Superintendent of Schools.

Public Assistance expenses are costs for Welfare Aid Programs, Economic Development, Aging and Adult Services, Workforce Development, and Veterans Affairs.

Recreation and Cultural Services expenses are costs related to the County Museum and Regional Parks.

Interest on Long-Term Debt accounts for interest payments made on County debt.

Medical Center expenses are costs incurred to operate the County Hospital.

Waste Systems expenses are costs to operate the County landfills.

Other expenses are costs incurred for the County's other enterprise activities, including water, sewer and sanitation facilities, and gift shop/snack bar operations.



Medical Research Activity



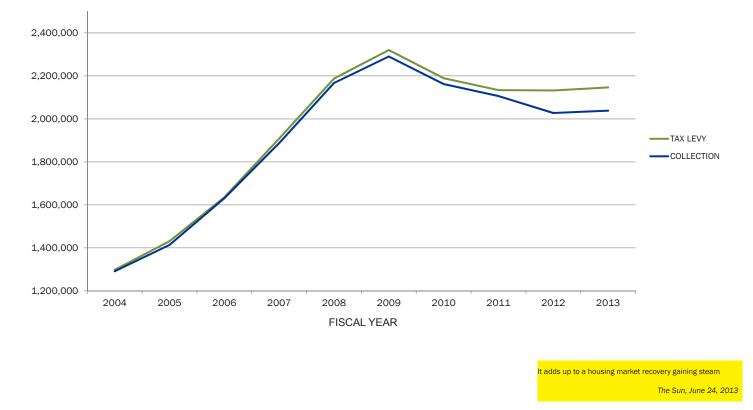
PROPERTY VALUES AND TAX COLLECTIONS (AMOUNTS IN THOUSANDS)

| | | TOTAL | COLLECTIO | NS TO DATE |
|----------------|--------------------|-------|-----------|------------|
| FISCAL YEAR | TAX LEVY AMOUNT | | AMOUNT | PERCENT |
| 2004 | \$ 1,297,403 | \$ | 1,290,916 | 99.50% |
| 2005 | \$ 1,430,975 | \$ | 1,413,803 | 98.80% |
| 2006 | \$ 1,635,460 | \$ | 1,631,175 | 99.74% |
| 2007 | \$ 1,908,390 | \$ | 1,887,335 | 98.90% |
| 2008 | \$ 2,187,535 | \$ | 2,167,244 | 99.07% |
| 2009 | \$ 2,320,100 | \$ | 2,290,595 | 98.73% |
| 2010 | \$ 2,189,390 | \$ | 2,162,067 | 98.75% |
| 2011 | \$ 2,134,012 | \$ | 2,106,237 | 98.70% |
| 2012 | \$ 2,132,085 | \$ | 2,027,731 | 95.11% |
| 2013 | \$ 2,146,261 | \$ | 2,038,622 | 94.98% |



Kimberly Crest







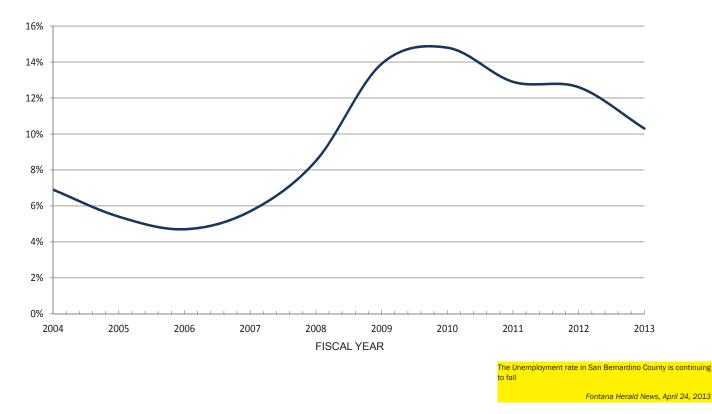
POPULATION

| FISCAL YEAR | COUNTY POPULATION | COUNTY SCHOOL ENROLLMENT | COUNTY UNEMPLOYMENT RATE |
|----------------|----------------------|-----------------------------|--------------------------------|
| 2004 | 1,916,000 | 419,084 | 6.9 |
| 2005 | 1,951,000 | 423,780 | 5.4 |
| 2006 | 1,992,000 | 424,631 | 4.7 |
| 2007 | 2,028,000 | 427,583 | 5.7 |
| 2008 | 2,055,800 | 428,142 | 8.5 |
| 2009 | 2,061,000 | 420,325 | 13.9 |
| 2010 | 2,035,200 | 415,549 | 14.8 |
| 2011 | 2,052,400 | 417,000 | 12.9 |
| 2012 | 2,063,900 | 414,000 | 12.6 |
| 2013 | 2,076,300 | 412,000 | 10.3 |
| | | | |



Fontana Speedway

COUNTY UNEMPLOYMENT RATE





2013 TOP TEN EMPLOYERS

| EMPLOYER | EMPLOYEES | PERCENTAGE |
|--|-----------|------------|
| County of San Bernardino | 19,000 | 2.00% |
| Stater Brothers Markets | 18,221 | 1.92% |
| US Army, Fort Irwin & National Training Center | 13,805 | 1.45% |
| Loma Linda University | 13,805 | 1.45% |
| US Marine Corps Air Ground Combat Center | 12,486 | 1.31% |
| United Parcel Service Inc | 8,600 | 0.91% |
| San Bernardino City Unified School District | 8,574 | 0.90% |
| Ontario International Airport | 7,695 | 0.81% |
| Loma Linda University Medical Center | 6,147 | 0.65% |
| Kaiser Permanente (Fontana only) | 6,000 | 0.63% |
| Total Top Ten Employers | 114,333 | 12.03% |
| Total County Employments | 949,657 | |

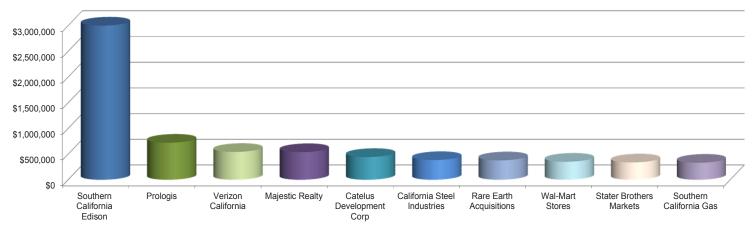


2013 TOP TEN TAX PAYERS (AMOUNTS IN THOUSANDS)

| TAXPAYER | ASS | ESSED VALUE | PERCENTAGE |
|-----------------------------|-----|-------------|------------|
| Southern California Edison | \$ | 3,111,168 | 1.87% |
| Prologis | | 721,135 | 0.43% |
| Verizon California | | 541,911 | 0.32% |
| Majestic Realty | | 537,855 | 0.32% |
| Catelus Development Corp | | 443,119 | 0.27% |
| California Steel Industries | | 383,000 | 0.23% |
| Rare Earth Acquisitions | | 377,556 | 0.23% |
| Wal-Mart Stores | | 351,103 | 0.21% |
| Stater Brothers Markets | | 337,671 | 0.20% |
| Southern California Gas | | 331,083 | 0.20% |
| Total Top Ten Taxpayers | \$ | 7,135,601 | 4.28% |
| Total County Assessed Value | \$ | 166,760,684 | |



2013 TOP TEN TAX PAYERS





IMPORTANT INFORMATION IN YOUR COUNTY

CountyWire

County Wire The new one-stop location for County news and information. News releases, event listings, announcements, photos, and other content from all County departments can be found here, with an opportunity for you to comment and ask questions. Stay informed by making CountyWire a regular part of your day. http://wp.sbcounty.gov/cao/countywire/

County Calendar

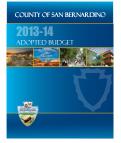
County Calendar To learn about events in County Calendar, use ning Events this link http://my.sbcounty.gov/Calendar/



Working

To discover business opportunities, search and apply for County current job openings, learn about Workforce Investment Network and many others, use the following County website page.

http://www.sbcounty.gov/main/working.asp



2013-14 County Adopted Budget

The County's \$4.1 Billion final budget for 2013-14 was adopted on June 12, 2013. The budget serves as fiscally sound spending plan and provide appropriation authority for County departments for the period from July 1, 2013 to June 30, 2014.

http://www.sbcounty.gov/cao/budget/



Board of Supervisors

Learn about your district supervisor, review the board agenda, the meeting dates, or meeting actions, or view live or on-demand board meetings.

http://www.sbcounty.gov/Main/bos.asp

CountyDirect



CountyDirect is a public service provided by the San Bernardino County Board of Supervisors as part of its ongoing commitment to improved public access to county government information. You can use the service to get live and on-

demand video access to County's meetings, events and informational presentations. http://www.sbcounty.gov/main/countydirect.asp

Fishing Workshop



Want to Fish but don't know how? Regional Parks offers Fishing Workshops for both adults and children beginning Dec 14, 2013 through April 2014.

http://www.sbcounty.gov/uploads/cao/feature/content/jfw_flyer.pdf



The Community Development and Housing Department of the Economic Development Agency has gathered information to connect County homeown-

ers with foreclosure prevention and loan modification resources. Resources for homebuyers include links to down payment assistance, first-time buyer workshops, and financial management tools. Upcoming workshops, program descriptions, tips for avoiding foreclosure scams, and more available at: www.saveyourhomesbcounty.org



The **Department of Airports** provides for the management, development, maintenance and operation of six airports. The Department assures that County airports are maintained and operated in compliance with state and federal regulations and provides input to aviation industry support organizations, as necessary, to develop local, national and state aviation policy.

The County's six airports include:

Apple Valley Airport, a County Service Area with a significant sport aviation base; Baker Airport, supports I-40 between Barstow and Las Vegas;

Barstow-Daggett Airport, which features significant military activity and the Fort Irwin Helicopter Maintenance Base, both of which support the Fort Irwin National Training Center:

Chino Airport, a Federal Aviation Administration (FAA) designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 650 based aircraft;

Needles Airport, a critical transportation link along the Colorado River; and Twentynine Palms Airport, a center for soaring activity serving the surrounding community, including the United States Marine Corps Air-Ground Combat Center.

BE A PART OF HISTORY – BY BEING A PART OF THE FUTURE!

Visitors from near and far learn the history of aviation, and the incredible contribution made by our men and women during the war years. The Planes of Fame Air Museum is dedicated to collecting, restoring, preserving and displaying aircraft for the enjoyment of future generations. Yanks Air Museum is a center piece for American aircraft including restoration and education programs.





MAJOR INITIATIVES OF 2012-2013

Health & Safety:

The Community Vital Signs Initiative spearheaded by the Departments of Public Health, Behavioral Health, and Arrowhead Regional Medical Center continued its efforts toward improving the wellness of the County, and ultimately achieving the goals of the Countywide Vision. The initiative continues to work with a vast array of invested stakeholders. The Public Defender expanded its Juvenile Accountability Program to the Victorville community. Continued expansion of the program via collaboration with the Department of Behavioral Health and other law and justice agencies will help reduce recidivism and increase self-sufficiency of local youth entering adulthood in 2013-14.



Healthcare Services at Arrowhead Regional Medical Center

Economic Development Agency:

A key strategy of the Economic Development Agency (EDA) is to continue to support businesses coming into and currently existing in the County by ensuring that Workforce Investment Act (WIA) funding assists with layoff aversion, business services, and training for specific workforce skills. Through these efforts, EDA will work to keep existing businesses thriving and create an environment that is appealing to businesses looking to relocate.



Factory Work Activity



County Fire Survivor Expo

Capital Improvements:

The County has allocated \$12.0 million in 2012-13 to fund non-major capital projects. In recent years, the County has cash funded \$315.8 million of major capital projects such as the following:

• Remodel of the High Desert Government Center to add a Public Safety Operations Center for the High Desert (HD PSOC). The project was completed in May 2013 at a cost of \$15.2 million.

• Expansion of the Adelanto Adult Detention Facility to increase capacity from 706 to 2,074 beds. The County received a grant award from the State to fund \$100.0 million of this project. The County's share of costs is approximately \$44.0 million and was cash funded in 2010-11 and 2012-13. Construction commenced December 2010, and the estimated project completion date is early 2014.

• In 2012-13, the Board of Supervisors approved \$1.3 million to design, expand and remodel the existing Sheriff's Crime Lab located at 200 S. Lena Road in San Bernardino. \$15.7 million is being funded in 2013-14 for an estimated total cost of \$17.0 million for construction of this project.

• In past years, the County had planned to construct a new government center building in downtown San Bernardino to provide additional space and replace buildings beyond their useful life. As an alternative to new construction, the County is looking to: purchase newer existing buildings at prices lower than replacement cost; seismically retrofit and modernize certain existing buildings; and demolish older facilities.



Industrial Work Activity



DIRECTORY OF COUNTY OFFICIALS APPOINTED

| AGING AND ADULT SERVICES | (909) 871-3918 | RON BUTTRAM |
|--|----------------|----------------------|
| AGRICULTURAL COMMISSIONER/SEALER | (909) 387-2117 | JOHN GARDNER |
| AIRPORTS | (909) 387-7802 | JAMES E. JENKINS |
| ARCHITECTURE AND ENGINEERING | (909) 387-5025 | CARL R. ALBAN |
| ARROWHEAD REGIONAL MEDICAL CENTER | (909) 580-6150 | VACANT |
| BEHAVIORAL HEALTH | (909) 382-3133 | CaSONYA THOMAS |
| BOARD OF RETIREMENT | (909) 885-7980 | NORM RUGGLES |
| CHIEF EXECUTIVE OFFICER | (909) 387-5451 | GREGORY C. DEVEREAUX |
| CHILD SUPPORT SERVICES | (909) 478-7459 | CONNIE BRUNN |
| CHILDREN AND FAMILY SERVICES | (909) 388-0242 | DeANNA AVEY-MOTIKEIT |
| CLERK OF THE BOARD OF SUPERVISORS | (909) 387-3848 | LAURA H. WELCH |
| COMMUNITY DEVELOPMENT | (909) 387-4420 | PAT COLE |
| COUNTY COUNSEL | (909) 387-5451 | JEAN-RENE BASLE |
| COUNTY LIBRARIAN | (909) 387-5721 | LEONARD X. HERNANDEZ |
| COUNTY MUSEUM | (909) 307-2669 | ROBERT L. McKERNAN |
| ECONOMIC DEVELOPMENT AGENCY | (909) 387-9801 | KELLY REENDERS |
| FACILITIES MANAGEMENT | (909) 387-2230 | DAVID H. SLAUGHTER |
| FIRE DEPARTMENT/FIRE WARDEN | (909) 387-5940 | MARK HARTWIG |
| FLEET MANAGEMENT | (909) 387-7870 | ROGER G. WEAVER |
| HOUSING AND SUCCESSOR AGENCY | (909) 387-9804 | DENA FUENTES |
| HUMAN RESOURCES | (909) 387-5570 | ANDREW LAMBERTO |
| HUMAN SERVICES | (909) 387-4717 | LINDA HAUGAN |
| INFORMATION SERVICES | (909) 388-5501 | JENNIFER HILBER |
| INLAND COUNTIES EMERGENCY MEDICAL AGENCY | (909) 388-5830 | |
| LAND USE SERVICES | (909) 387-4141 | TOM HUDSON |
| LEGISLATIVE AFFAIRS | (909) 387-4821 | DENA SMITH |
| PRESCHOOL SERVICES | (909) 383-2006 | DIANA ALEXANDER |
| PROBATION | (909) 387-5693 | MICHELLE SCRAY BROWN |
| PUBLIC DEFENDER | (909) 382-7650 | PHYLLIS K. MORRIS |
| PUBLIC HEALTH | (909) 387-9146 | TRUDY RAYMUNDO |
| PUBLIC WORKS | (909) 387-7906 | GERRY NEWCOMBE |
| PURCHASING | (909) 387-2074 | LAURIE ROZKO |
| REAL ESTATE SERVICES | (909) 387-7813 | DAVID H. SLAUGHTER |
| REGIONAL PARKS | (909) 387-2340 | KEITH LEE |
| REGISTRAR OF VOTERS | (909) 387-2083 | MICHAEL SCARPELLO |
| RISK MANAGEMENT | (909) 386-8621 | HUESTON WHITESIDE |
| SPECIAL DISTRICTS | (909) 387-5967 | JEFFREY O. RIGNEY |
| TRANSITIONAL ASSISTANCE DEPARTMENT | (909) 388-0245 | NANCY SWANSON |
| VETERANS' AFFAIRS | (909) 387-5527 | BILL J. MOSELEY |
| WORKFORCE DEVELOPMENT | (909) 387-9862 | SANDRA HARMSEN |
| | | |



SEIZE THE ADVANTAGE www.SBCountyAdvantage.com



Janice Rutherford, Chair, Second District Supervisor | Gary Ovitt, Vice Chair, Fourth District Supervisor Robert A. Lovingood, First District Supervisor | James C. Ramos, Third District Supervisor | Josie Gonzales, Fifth District Supervisor Gregory C. Devereaux, Chief Executive Officer

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